**SCB Forums – CFO Agenda**

The Westin Denver International Airport, Denver, CO / September 5 – 6, 2024

(Casual attire; jeans welcome)

**Wednesday, September 4th**

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| 5:45 PM | Meet Anat in the Lobby. Anat’s mobile: (916) 717-1710 |
| 6:00 PM | Optional dinner offsite.\* |

**Thursday, September 5th**

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| 7:30 AM | Breakfast |
| 8:00 AM | Roundtable Discussion   * Bring 2-3 good ideas to share with the group * Discuss an example of what not to do (disasters) * Bring questions you’d like to ask * Bring one best practice |
| 10:15 AM | Break |
| 10:30 AM | ALCO best practices |
| 11:00 AM | Funds Transfer Pricing – best practices |
| 11:30 AM | Allocation of Capital – best practices |
| 12:00 PM | Lunch |
| 1:00 PM | Liquidity Plan Update – funding concetrations, funding types, funding channels and percentages |
| 1:30 PM | FHLB Status Update |
| 2:00 PM | Tax Planning Strategies for Holding Company & Bank – Have you considered acquiring an NOL loss company? If yes, how did you structure it? |
| 3:30 PM | Adjourn |
| 5:45 PM | Meet in the lobby |
| 6:00 PM | Dinner offsite.\* |

**Friday, September 6th**

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| 7:30 AM | Breakfast – Topics for the next meeting |
| 8:00 AM | Capital Plans and Modes: content? metrics? KRI’s? |
| 9:00 AM | Strategic Finance – What does everyone do from a financial perspective to evaluate strategic opportunities? |
| 9:30 AM | Discuss Main Tenants of Value Creation – e.g. core deposits, asset quality, revenue mix / diversification concentrations, earnings stability |
| 10:15 AM | Break |
| 10:30 AM | FTE Productivity Management Systems |
| 11:00 AM | Technology ROI Measurement |
| 11:30 AM | Using Artificial Intelligence to drive efficiency |
| 12:00 PM | Adjourn |

\*Guests are welcome.